| KPI's                                    | Budget  | Actuals |
|--|---------|---------|
| Milk Production (kgMS/ha)                | 1,186   | 1,141   |
| Milk Production (kgMS/cow)               | 393     | 381     |
| Net Dairy Cash Income (\$/kgMS)          | \$7.88  | \$7.94  |
| Total Farm Working Expenses (\$/kgMS)    | \$4.30  | \$4.68  |
| Cash Operating Surplus/Deficit (\$/kgMS) | \$3.58  | \$3.26  |
| Gross Farm Revenue (\$/kgMS)             | \$7.89  | \$7.94  |
| Operating Expenses (\$/kgMS)             | \$5.11  | \$5.45  |
| Operating Profit (\$/ha)                 | \$3,298 | \$2,850 |

<sup>\*</sup> These KPI's are based on cash book budget/actuals to the 31/05/2024 and estimated non-cash adjustments. The final financial performance based on financial statements may differ

#### **Key points**

- Production for the season of 202,025 was 3.7% down on budget, impacted by a particularly wet winter and spring and a slower calving pattern, (from the bought in cows).
- A more normal summer and autumn helped offset production lost in the spring, and the last of the cows were dried off in early May.
- Pasture harvested for the season is estimated at 13.7 t DM/ha which is down on the previous season.
- The purchased N surplus for the season was 86 kgN/ha and greenhouse gas emissions 13.6 t CO2e eqiv/ha.
- Cash operating surplus was down 12% due to lower milk income and a 4.7% increase in farm working expenses.
- Close monitoring and management of the budget has kept total farm working expenses close to the original budget but there is significant variation for some costs.
- The final operating profit for the season was reasonable considering it was the first season for the second farm, there was no deferred milk income or Fonterra dividends on 90,648 kg MS and there were higher than expected R & M costs.
- The farm ended the 2023-24 season well set up for the coming year with pasture cover, supplement on hand and cow condition all on target.

#### Comments

The wet winter and spring resulted in a revision of the farm plan in September to increase the amount of cropping for the year. The aim was to provide more maize to increase the stored feed taken into the next season and at the same time allow for a higher proportion of the farm to be regrassed. This was achieved with supplements taken into the 2024-25 season 44 t DM up on the previous year and 21 ha of crop area were regrassed.

Daily per cow peak was 2.1 kgMS/cow/day, being fed pasture, maize or grass silage, and PKE/DDG blend.

Total supplements fed for the season was 150 t DM, of maize and baleage from inventory, (283 kgDM/cow), plus 328.5 t DM PKE/DDG mix, (620 kgDM/cow), through the shed. This is as per budget.

The wetter than average winter and spring meant pasture growth rates were down and pasture cover was well under control all spring and early summer. Only 100 bales, (18.5 t DM), of baleage was made late spring which is 30% down on budget, (140 bales).

The maize and fodder beet were 3 weeks later than planned being planted because of the wet.

To fill the feed gap from the delayed fodder beet planting, an additional 2.5 ha of turnips were planted.

Reasonable summer and autumn rainfall meant crop yields were good and all areas were regrassed by mid-April. The new grass was first grazed in May.

The herds were milked twice a day until January 20th when one herd went to a 10/7 milking regime. This was milking once a day on Sat, Sunday, Tuesday and Thursday and twice a day Monday, Wednesday and Friday. This took the pressure off the younger cows.

The latter half of the autumn saw average or above average rainfall for each month resulting in better pasture growth so the last of the herd was milked into May.

Fertiliser usage was down on budget and by the end of the season the average price paid had also dropped so fertiliser costs for the year were 20% below budget.

It was too wet on the peat so two nitrogen applications were missed in the spring, plus when the payout drop was announced in August, fertiliser applications were prioritised and most of the fertiliser used was been applied to the 30 ha purchased this season, which was in need of extra fertiliser.

Nitrogen usage for the season was 119 kgN/ha averaged over the whole farm.

When the payout drop was announced all farm expenditure was reviewed and a zero budget was operated, where all expenditure had to prove a return. This has gone a long way to ensuring that there has been minimal cost creep this year, (total farm working expenses are \$42,400 up on budget, and this is including paying for 2 years of maize harvest).

## **Calving and reproduction**

- The calving pattern for the 2023 spring was 85% in 3 weeks, 92% after 6 weeks and 100% by 9 weeks.
- Empty rate for the season was 11.5%.
- Herd testing for one herd was dropped following the payout and at the same time the decision was made to switch to cheaper heat detection methods.
- More AB heifers were born than expected so all 130 have been reared. The plan is to have a good cull of older and poorer producing cows in two years' time.
- A total of 16 bulls were purchased for the two herds and the yearlings at grazing. The difference between purchase and sale price cost about \$355/bull. Bulls were removed prior to Christmas.

### Other points of interest

- High interest rates are hurting but at least they have not risen further and are now starting to ease.
- The PKE/DDG mix was able to be contracted at \$440 per ton landed which is about \$120 less than budgeted, again saving about 20% on purchased feed costs compared with budget.
- R & M is up with the increase relating to unforeseen breakage on the new farm and additional drainage being needed on the home farm as a result of the wet winter and spring.
- Regrassing and cropping costs are 70% up on budget in part due to the timing of payment for maize harvesting. The 2023-24 financial year now includes payments for two season of maize harvesting.
- Wages paid were up 20% as extra was spent employing contractors to help with the fencing and R & M required on the new farm.

# Annual Cash Budget

 Name:
 East WaikatoOwner/Owner with CM System 3
 Budget Period
 1
 /
 6
 /
 2023
 to
 31
 /
 5
 /
 2024

 Farm Details:
 202024 kgMS
 530 cows
 177.0 ha
 381 kgMS/cow
 1141 kgMS/ha
 2.99 cows/ha

| Income   |                           |           | \$ Total      | \$/kgMS | \$/cow  | \$/ha   |
|--|---------------------------|-----------|---------------|---------|---------|---------|
| Net Milk Income  | Share of milk cheque rece | ived 100  | %             | ·       |         |         |
| Milk Solids advance  | 202,024 kgMS x \$         | 6.87 /kgM | s \$1,388,684 | \$6.87  | \$2,620 | \$7,846 |
| Milk Solids retrospective  | 120,835 kgMS x \$         | 0.81 /kgN | s \$98,334    | \$0.49  | \$186   | \$556   |
| Milk Solids dividend   | 99,900 shares x \$        | 0.53 /sha | e \$52,990    | \$0.26  | \$100   | \$299   |
| Other Milk Income  |                           |           |               | \$0.00  | \$0     | \$0     |
| DairyNZ levy enter as nega   | tive number               |           | -\$8,239      | -\$0.04 | -\$16   | -\$47   |
| Net Dairy livestock sales (calves + culls + other - purchases)                           |                           |           | \$61,741      | \$0.31  | \$116   | \$349   |
| Other dairy income e.g. farm cottage rent, trading rebates, small amounts of contracting |                           | \$10,000  | \$0.05        | \$19    | \$56    |         |
|  |                           |           |               |         |         |         |
| Net Dairy Cash Income  | Net Dairy Cash Income     |           |               | \$7.94  | \$3,025 | \$9,059 |

| Expenses  | \$ Total  | \$/kgMs | \$/cow  | \$/ha   |
|---|-----------|---------|---------|---------|
| Wages/payment to contract milker                  | \$215,496 | \$1.07  | \$407   | \$1,217 |
| Animal health                                     | \$31,412  | \$0.16  | \$59    | \$177   |
| Breeding and herd improvement                     | \$18,925  | \$0.09  | \$36    | \$107   |
| Farm dairy  | \$10,174  | \$0.05  | \$19    | \$57    |
| Electricity (farm dairy, water supply)            | \$17,218  | \$0.09  | \$32    | \$97    |
| Supplements made (incl. Contractors)              | \$2,000   | \$0.01  | \$4     | \$11    |
| Supplements purchased                             | \$159,739 | \$0.79  | \$301   | \$902   |
| Calf rearing                                      | \$14,004  | \$0.07  | \$26    | \$79    |
| Young and dry stock grazing                       | \$117,228 | \$0.58  | \$221   | \$662   |
| Winter cow grazing                                |           | \$0.00  | \$0     | \$0     |
| Run-off lease                                     |           | \$0.00  | \$0     | \$0     |
| Fertiliser (incl. N)                              | \$96,214  | \$0.48  | \$182   | \$544   |
| Irrigation  |           | \$0.00  | \$0     | \$0     |
| Regrassing and cropping                           | \$85,860  | \$0.42  | \$162   | \$485   |
| Weed and pest                                     | \$11,743  | \$0.06  | \$22    | \$66    |
| Vehicles and fuel                                 | \$52,714  | \$0.26  | \$99    | \$298   |
| R&M (land, buildings, plant, machinery)           | \$45,268  | \$0.22  | \$85    | \$256   |
| Freight and general farm expenses                 | \$11,560  | \$0.06  | \$22    | \$65    |
| Administration e.g. accountant, consultant, phone | \$17,216  | \$0.09  | \$32    | \$97    |
| Insurance   | \$15,750  | \$0.08  | \$30    | \$89    |
| ACC   | \$3,552   | \$0.02  | \$7     | \$20    |
| Rates   | \$18,830  | \$0.09  | \$36    | \$106   |
| Total Farm Working Expenses                       | \$944,903 | \$4.68  | \$1,783 | \$5,338 |

| Cash Surplus / Deficit               | \$658,607   | \$3.26 | \$1,243 | \$3,721 |
|--------------------------------------|-------------|--------|---------|---------|
|                                      |             | #      |         |         |
| Non Cash adjustments                 |             |        |         |         |
| Value of change in livestock numbers | \$1,231     | \$0.01 | \$2     | \$7     |
| Labour adjustment                    | \$120,000   | \$0.59 | \$226   | \$678   |
| Less Feed inventory Adjustment       | \$16,700    | \$0.08 | \$32    | \$94    |
| Owned support block adjustment       |             | \$0.00 | \$0     | \$0     |
| Depreciation                         | \$52,000    | \$0.26 | \$98    | \$294   |
|                                      |             |        |         |         |
| Dairy Gross Farm Revenue             | \$1,604,741 | \$7.94 | \$3,028 | \$9,066 |
| Dairy Operating Expenses             | \$1,100,203 | \$5.45 | \$2,076 | \$6,216 |
| Dairy Operating Profit               | \$504,538   | \$2.50 | \$952   | \$2,850 |

| Annual Cash Budget and updated forecast July 2024 |  |                   |          |                      |                      |                    |
|---|--|-------------------|----------|----------------------|----------------------|--------------------|
| Name:   | East WaikatoOwner/Owner                    | er with CM System | 3        | Budget Period 1 / 6  | / 2023 to 31 /       | 5 / 2024           |
| Farm Details:<br>Budget                           | Farm Details:                              |                   |          | 393 kgMS/cow         | 1186 kgMS/ha         | 3.02 cows/ha       |
| Farm Details:                                     | 210,000 Ngme                               | 000 000           | TTTO TIC |                      | 1100 Ngilio/ilu      | 0.02 00 110/110    |
| Budget/Actual Variance (Actual                    | 202,025 kgMS                               | 530 cows          | 177.0 ha | 381 kgMS/cow         | 1141 kgMS/ha         | 2.99 cows/ha       |
| less Budget)                                      | -7,975 kgMS                                | -5 cows           | ha       | -11 kgMS/cow         | -45 kgMS/ha          | -0.03 cows/ha      |
| Income  |  |                   |          | Budget               | Budget/Actual        | Variance           |
| Net Milk Sales                                    |  |                   |          | \$1,583,500          | \$1,531,769          | -\$51,731          |
| Net Dairy livestoo                                | ck sales (calves + culls + other           | r - purchases)    |          | \$71,000             | \$61,741             | -\$9,259           |
| Other dairy cash                                  | income                                     |                   |          |                      | \$10,000             | \$10,000           |
|   |  |                   |          |                      |                      |                    |
| Net Dairy Cash I                                  | Income                                     |                   |          | \$1,654,500          | \$1,603,510          | -\$50,990          |
|   |  |                   |          |                      |                      |                    |
| Expenses  |  |                   |          | Budget               | Budget/Actual        | Variance           |
| Wages   |  |                   |          | \$180,000            | \$215,496            | \$35,496           |
| Animal health                                     |  |                   |          | \$30,500             | \$31,412             | \$912              |
| Breeding and her                                  | rd improvement                             |                   |          | \$27,900             | \$18,925             | -\$8,975           |
| Farm dairy  |  |                   |          | \$21,100             | \$10,174             | -\$10,926          |
| Electricity (farm da                              |  |                   |          | \$17,600             | \$17,218             | -\$382             |
| 1 1   | de (incl. Contractors)                     |                   |          | \$3,500              | \$2,000              | -\$1,500           |
| Supplements pur                                   | chased                                     |                   |          | \$207,700            | \$159,739            | -\$47,961          |
| Calf rearing                                      |  |                   |          | \$5,400              | \$14,004             | \$8,604            |
| Young and dry st                                  |  |                   |          | \$113,500            | \$117,228            | \$3,728            |
| Winter cow grazir                                 | ng   |                   |          |                      |                      |                    |
| Run-off lease                                     |  |                   |          |                      |                      |                    |
| Fertiliser (incl. N)                              |  |                   |          | \$120,000            | \$96,214             | -\$23,786          |
| Irrigation  |  |                   |          | ΦΕ0.000              | ***                  |                    |
| Regrassing and o                                  | cropping                                   |                   |          | \$50,000             | \$85,860             | \$35,860           |
| Weed and pest                                     | <u> </u>                                   |                   |          | \$1,000              | \$11,743             | \$10,743           |
| Vehicles and fuel                                 |  |                   |          | \$35,100<br>\$22,800 | \$52,714             | \$17,614           |
|   | gs, plant, machinery)<br>ral farm expenses |                   |          | \$12,500             | \$45,268<br>\$11,560 | \$22,468<br>-\$940 |
|   | g. accountant, consultant, phor            |                   |          | \$12,300             |                      | -\$940<br>\$5,316  |
| Insurance   | g. accountant, consultant, prior           | ie .              |          | \$15,500             | \$17,216<br>\$15,750 | \$250              |
| ACC   |  |                   |          | \$4,700              | \$3,552              | -\$1,148           |
| Rates   |  |                   |          | \$21,400             | \$18,830             | -\$1,148           |
| Other expenses                                    |  |                   |          | Ψ21,100              | Ψ10,000              | Ψ2,010             |
| Total Farm Work                                   | king Expenses                              |                   |          | \$902,100            | \$944,903            | \$42,803           |
|   |  |                   |          |                      | ·                    |                    |
| Cash Operating                                    | Surplus / Deficit                          |                   |          | \$752,400            | 658,607              | -\$93,793          |
| Non Goob Adi                                      | stmonto                                    |                   |          | Dudwit -             | A street             | Variouss           |
| Non Cash Adjus                                    |  |                   |          | Budget<br>\$1,250    | Actual 1,231         | Variance           |
|   | in livestock numbers                       |                   |          | \$1,350<br>\$130,000 | 120,000              | -119               |
| Labour adjustment<br>Less Feed invent             |  |                   |          | \$120,000            | 16,700               | 46 700             |
| Owned support b                                   |  |                   |          |                      | 10,700               | 16,700             |
| Depreciation                                      | noon aujuotinent                           |                   |          | \$50,000             | 52,000               | 2,000              |
| 20piooidiioi1                                     |  |                   |          | Ψ00,000              | 32,000               | 2,000              |
| Dairy Gross Far                                   | m Revenue                                  |                   |          | \$1,655,850          | \$1,604,741          | -\$51,109          |
| Dairy Operating                                   | Expenses                                   |                   |          | \$1,072,100          | \$1,100,203          | \$28,103           |
| Dairy Operating                                   | Profit                                     |                   |          | \$583,750            | \$504,538            | -\$79,212          |
| Dairy Operating Profit/ha                         |  |                   |          | \$3,298              | \$2,850              | -\$448             |

## **Commentary re variance**

|  | Actual to Budget<br>Variance |  |
|--|------------------------------|--|
| Milksolids   | -7,975                       | Milk production is down due to the wet winter and spring and slower grass growth, a slower calving pattern for the bought in cows and a very dry summer through late January to early March. |
| Cows   | -5                           | Losses at calving were a bit higher than budgeted due to metabolic issues in older less sound cows kept to make up numbers.  |
| Hectares   | 0                            |  |
| Net Milk Income  | -51731                       | Milk solids was down just under 4% .The Fonterra dividend was up on budget which has helped to offset losses due to lower production.  |
| Net Dairy livestock sales (calves + culls + other - purchases) | -9259                        | Culled fewer cows than planned.  |
| Other dairy income   | 10000                        | Rent from suprlus farm house not included in budget.   |

| Net Dairy Cash Income                  | -50990 |  |
|--|--------|--|
| Expenses                               |        |  |
| Wages                                  | 35496  | Employed contractor labour to assist with fencing and and other maintenance jobs. Plus payments to the contract milker were higher.  |
| Animal health                          | 912    |  |
| Breeding and herd improvement          | -8975  | Dropped herd testing from one herd and switched to cheaper heat detection devices. Had not factored in SPS rebates for heifers milked.   |
| Farm dairy                             | -10926 | Budget was a bit of guess with the addition of the second farm   |
| Electricity (farm dairy, water supply) | -382   |  |
| Supplements made (incl. Contractors)   | -1500  | Only made about 100 bales due to the lower spring pasture growth rates. The original budget was for 140 bales.   |
| Supplements purchased                  | -47961 | The PKE/DDG mix was able to be contracted for just under \$440/t landed which is about \$120/t less than the budget. Actual supplement purchased was 365 t (wet) as per budget.  |
| Calf rearing                           | 8604   | Used more meal for the calves due to slow spring grass growth. Plus reared 10-15 more calves than budget as more heifer calves were born.  |
| Young and dry stock grazing            | 3728   | Had more weaners at grazing than budgeted.   |
| Winter cow grazing Run-off lease       | 0<br>0 |  |
| Fertiliser (incl. N)                   | -23786 | Fertiliser is down on budget. It was too wet on the peat in the spring so two nitrogen applications were missed, plus when the payout drop was announced, fertiliser applications were prioritised and most of what has gone on has been applied to the 30 ha purchased this season. As the season progressed the price of fertilser also dropped so savings occurred there too. |
| Irrigation                             | 0      |  |

| Regrassing and cropping                           | 35860 | Includes harvest of 2024 maize crop which was originally budgeted to be paid June 2024. Also planted an extra 2.5 ha of turnips to fill the gap until the fodder beet was ready to graze. The fodder beet was planted 3 weeks later than planned due to the wet soil conditions. Regrassed 22 ha of crop area plus significant areas undersown to repair damage from wet winter/spring. |
|---|-------|---|
| Weed and pest                                     | 10743 | Weeds have been more of a problem due to the wet spring and resulting pasture damage.   |
| Vehicles and fuel                                 | 17614 | Includes two years of vehicle insurance due to timing change of payments, which accounts for about \$6,500 of the increase. Also had unforseen tractor repairs which added to the extra spent.  |
| R&M (land, buildings, plant, machinery)           | 22468 | Spent an extra \$12,000 on drainage on the home farm because of the very wet spring. The balance of the increase is due to extra R & M needed on the new farm due to unforeseen breakages and additional race work needed to connect the two farms.   |
| Freight and general farm expenses                 | -940  |   |
| Administration e.g. accountant, consultant, phone | 5316  | Part of this increase is about \$2,300 of travel to the South Island to collect second hand machinery purchases.  |
| Insurance   | 250   |   |
| ACC   | -1148 |   |
| Rates   | -2570 | Timing - invoice received late.   |

| Total Farm Working Expenses          | 42803 |   |
|--------------------------------------|-------|---|
| Non Cash adjustments                 |       |   |
| Value of change in livestock numbers | -119  |   |
| Labour adjustment                    | 0     |   |
| Less Feed inventory Adjustment       | 16700 | After the wet start to the season the farm plan was changed to increase the level of cropping and increase the amount of supplement carried through to the next season so there would be less pressure on the farm in the spring. 44 t DM more of maize silage was taken into the 2024-25 season. |
| Owned support block adjustment       | 0     |   |
| Depreciation                         | 2000  |   |